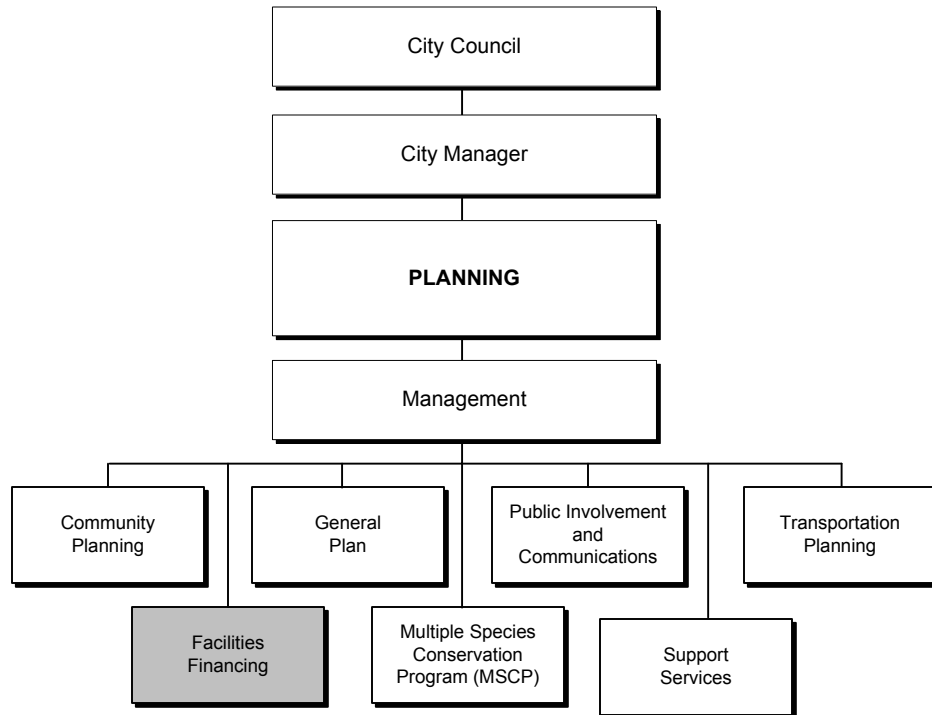


PLANNING







Mission Statement

To create a well planned and desirable living and working environment for the residents of San Diego through the development and implementation of land use and transportation policies and long-range fiscal planning for public facilities.

Department Description

The Planning Department serves as the planning agency for the City of San Diego. It provides long range planning; supports historic resources; maintains a comprehensive Citywide General Plan; supports community planning groups; supports related boards and commissions; manages the Multiple Species Conservation Program (MSCP); provides community-based travel forecasting and transportation studies; monitors Development Agreements; and formulates, collects, and administers a variety of funds used to finance public facilities in community plan areas throughout the City.

Division/Major Program Description

Community Planning

Community Planning coordinates and administers large-scale planning efforts and other special planning projects, such as the Otay Mesa Community Plan Update and the Mission Valley Community Plan Update. Additionally, this program coordinates and administers major planning programs and special planning studies; provides information to the public on a variety of community based issues; and provides long range planning, programming, and review of the City's Capital Improvements Program and selected public and private development programs and projects. Community Planning also provides professional and administrative support to 42 planning groups, recognized under City Council Policy 600-24.

Planning

Division/Major Program Description

Facilities Financing

Facilities Financing manages the formulation, collection, and administration of Facilities Benefit Assessments and Development Impact Fees. In addition, Tentative Map monetary exactions and monetary extraordinary benefits resulting from Development Agreements are collected and monitored. These funds are then used to finance public facilities in community plan areas throughout the City. All Development Agreements are monitored for compliance. Cost Reimbursement Districts and reimbursement agreements for community facilities are also coordinated and administered by Facilities Financing.

General Plan

The General Plan Program coordinates and administers major planning programs such as the General Plan, which includes implementation of the Strategic Framework Element, the City of Villages Strategy, the Action Plan, and a comprehensive general plan update. This program reviews proposed State legislation and contributes to other significant Citywide planning projects.

Management

Management directs and oversees the performance of the Planning Department.

Multiple Species Conservation Program (MSCP)

The MSCP seeks to assemble an open space system for biological resources through public land acquisition, dedications of existing public open spaces, and mitigation and development regulations; and seeks to manage and monitor the biological resources conserved. Success is measured through mandated annual reports to wildlife agencies on habitat loss and conservation.

Public Involvement and Communications

Public Involvement and Communications implements strategies for public involvement that generate enthusiasm and expand the civic voice in the planning process for all San Diegans. Consensus is built by channeling controversy into constructive dialogue. Through an array of communication tools, useful and timely information is disseminated that results in well-informed decision making.

Support Services

Support Services provides payroll, information technology, mapping, training, and clerical support for the Planning Department.

Transportation Planning

Transportation Planning seeks to advance the implementation of the future vision of the City of San Diego by determining needed roadway improvements, promoting efficient use of the transportation system, and improving mobility of transportation corridors through the use of travel forecasting, traffic studies, and transportation demand management.

Service Efforts and Accomplishments

Fiscal Year 2005 was successful for the Planning Department. A few of the accomplishments made during this timeframe include:

- Selecting five Pilot Village projects, which will result in models of mixed-use projects that embrace a village atmosphere integrating housing, jobs, schools, public facilities, and neighborhood services
- Drafting the Mobility, Conservation, Land Use, Economic Prosperity, Recreation, Public Facilities and Safety, Urban Design, and Noise elements of the General Plan
- Conducting two General Plan public forums in the "From Controversy to Solutions" series, with live participation by over 350 members of the public and repeat broadcasts on CityTV 24
- Preparing the first Annual General Plan Monitoring Report to monitor progress toward implementation of the Strategic Framework Element Action Plan and setting a baseline to measure progress on a variety of sustainability indicators
- Conducting an inventory of existing land uses and public facilities in an electronic, geographic information system (GIS) based database and translating the results of the inventory into maps, which are posted on the Department's website
- Having 52 individual sites designated by the Historic Resource Board
- Beginning the Transportation Element for two community plan updates - Mission Valley and Otay Mesa
- Completing a feasibility study for transportation mobility improvements along the University Avenue corridor between Park Boulevard and I-805 in Greater North Park
- Researching and drafting reports and an ordinance to address the potential impacts of large retail development
- Completing the Los Penasquitos Watershed Plan to help improve the overall health of the watershed
- Receiving \$300,000 in Transportation Development Act claims to develop the first and second parts of a Citywide Pedestrian Master Plan
- Completing and receiving Mayor and City Council approval of the Bird Rock Traffic Management Conceptual Plan
- Completing the Congestion Management Plan self-certification for monitoring and mitigation of traffic congestion in the City
- Completing an update to City Council Policy 600-24: Standard Operating Procedures and Responsibilities of Recognizing Community Planning Committees

Additionally, the Planning Department has conserved 784 acres of key Multiple Species Conservation Program (MSCP) habitat through public acquisitions of land and private mitigation, including 305 acres of land in East Elliott, which will help expand Mission Trails Regional Park, and monitored the status of over 11 rare plant species pursuant to agreements under the MSCP.

The Mayor and City Council approved 16 financing plans or amendments and implemented one reimbursement agreement and two consultant agreements. Facilities Financing also processed 913 building plan files and funded public facilities in the amount of \$47,193,759.

Future Outlook

In Fiscal Year 2006, the General Plan Program will continue to work toward implementation of the Strategic Framework Element, including a comprehensive update to the 1979 General Plan. Since the Mayor and City Council selected the Pilot Villages, work with project applicants through the entitlement process and securement of funds for needed public improvements will continue. Other tasks include providing additional public outreach, including a user friendly website, continuing work on a financing strategy to provide needed public facilities and infrastructure, and preparing the second annual report on progress made toward implementing the Strategic Framework Element Action Plan.

Planning

Future Outlook

The Community Planning Program continues work on the developer-funded Otay Mesa Community Plan Update and annexation of property from the City of Chula Vista to the City of San Diego. The Program will also complete work on numerous plan amendments, including amendments for the communities of University, Mira Mesa, Uptown, College Area, and Kearny Mesa. Work associated with several significant park and open space resources, including the San Dieguito River, Otay Valley Regional Park, Chollas Creek Watershed, and the San Pasqual Visionary Plan, will continue. In addition, the Program will continue working on a number of grant funded projects, including four Safe Routes to School projects. Community Planning will work with all community planning groups to update bylaws in accordance with the soon to be approved update to City Council Policy 600-24: Standard Operating Procedures and Responsibilities of Recognized Community Planning Committees.

The Transportation Planning Program will finalize and implement revisions to the Land Development Code related to transportation demand management strategies; administer implementation of street improvements along University Avenue between Park Boulevard and I-805 to enhance transportation mobility, pedestrian environment, traffic flow, and transit operations using funds made available by SANDAG via the Smart Growth Incentive Program; develop a Pedestrian Master Plan; develop a Citywide Intelligent Transportation System strategic plan; conduct travel forecasts for Otay Mesa and Mission Valley Community Plan Updates and the Strategic Framework Element; develop draft transportation enhancement plans for Balboa Avenue, Rosecrans Street and Torrey Pines Road corridors; and initiate preparation of deficiency plans for three different roadways in the City.

The Facilities Financing Program will continue to include Community Financing Districts as a funding source, along with Facilities Benefit Assessments, Development Impact Fees, Development Agreements, and special funds, to build community facilities, in addition to updating financing plans and monitoring development agreements. The Program will also continue to coordinate updating of data for the Citywide infrastructure existing conditions report.

The Multiple Species Conservation Program (MSCP) will complete the conservation of the Del Mar Mesa target area by working with private property owners who are proposing to contribute land to the MSCP as part of the development entitlement process. The Program will also continue to acquire property in the East Elliott acquisition area from willing sellers. Biological monitoring will continue with an increased reliance on in-house staff to meet the City's obligation under the MSCP Implementing Agreement.

Budget Dollars at Work

- 42 Recognized community planning groups supported
- 784 Acres conserved or obligated through the Multiple Species Conservation Program in calendar year 2004
- 227 Public meetings attended to discuss planning-related issues through December 31, 2004
- \$56,762,987 Revenue collected by Facilities Financing
- 913 Plan files reviewed by Facilities Financing
- 1 Reimbursement agreement implemented by Facilities Financing
- 2 Consultant agreements implemented by Facilities Financing
- 16 Financing plans or amendments updated by Facilities Financing

Planning

Planning				
	FY 2004 BUDGET	FY 2005 BUDGET	FY 2006 FINAL	FY 2005-2006 CHANGE
Positions	87.62	81.62	70.74	(10.88)
Personnel Expense	\$ 7,149,955	\$ 7,588,442	\$ 7,356,057	\$ (232,385)
Non-Personnel Expense	\$ 2,101,529	\$ 2,025,350	\$ 1,867,519	\$ (157,831)
TOTAL	\$ 9,251,484	\$ 9,613,792	\$ 9,223,576	\$ (390,216)

Department Staffing

	FY 2004 BUDGET	FY 2005 BUDGET	FY 2006 FINAL
GENERAL FUND			
Planning			
Community Planning	19.10	17.10	12.60
General Plan	17.40	14.40	13.40
Management	5.10	5.10	4.68
Multiple Species Conservation Program	4.00	4.00	3.00
Public Involvement and Communications	0.00	1.00	1.00
Support Services	15.00	13.00	11.00
Transportation Planning	0.00	12.00	10.00
Transportation Planning (Old)	12.00	0.00	0.00
Total	72.60	66.60	55.68
FACILITIES FINANCING FUND			
Facilities Financing			
Facilities Financing	15.02	15.02	15.06
Total	15.02	15.02	15.06

Department Expenditures

	FY 2004 BUDGET	FY 2005 BUDGET	FY 2006 FINAL
GENERAL FUND			
Planning			
Community Planning	\$ 1,881,628	\$ 1,863,283	\$ 1,630,905
General Plan	\$ 1,374,864	\$ 1,395,744	\$ 1,410,157
Management	\$ 587,172	\$ 624,973	\$ 664,989
Multiple Species Conservation Program	\$ 528,614	\$ 494,007	\$ 433,298
Public Involvement and Communications	\$ -	\$ 81,697	\$ 93,481
Support Services	\$ 1,555,056	\$ 1,535,281	\$ 1,344,168
Transportation Planning	\$ -	\$ 1,374,645	\$ 1,269,566
Transportation Planning (Old)	\$ 1,198,991	\$ -	\$ -
Total	\$ 7,126,325	\$ 7,369,630	\$ 6,846,564

Planning

Department Expenditures

	FY 2004 BUDGET	FY 2005 BUDGET	FY 2006 FINAL
FACILITIES FINANCING FUND			
Facilities Financing			
Facilities Financing	\$ 2,125,159	\$ 2,244,162	\$ 2,377,012
Total	\$ 2,125,159	\$ 2,244,162	\$ 2,377,012

Significant Budget Adjustments

GENERAL FUND

Planning	Positions	Cost
Salary and Benefit Adjustments	0.08	\$ 630,848
Adjustments to reflect the annualization of the Fiscal Year 2005 negotiated salary compensation schedule, changes to average salaries, retirement contributions, and retiree health contributions. Position adjustments, if applicable, reflect the City Manager's restructuring of Executive Team assignments.		
Non-Discretionary	0.00	\$ 17,398
Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.		
Reduction in Multiple Species Conservation Program	(1.00)	\$ (94,518)
Reduction of 1.00 Associate Planner will severely delay the review of land development projects for compliance with the Multiple Species Conservation Program (MSCP). This represents a 25 percent reduction in MSCP land development review capacity. The review of land development projects is contractually required under the MSCP in order to retain local land use authority and retain the City's endangered species "take" permit. The loss of this position will significantly decrease the number of projects that will be reviewed and it will not be possible to meet all current expectations of the development community.		
Elimination of Liaison to San Diego Association of Governments	(1.00)	\$ (107,880)
Reduction of 1.00 Senior Planner, which currently serves as the liaison between the Planning Department and the San Diego Association of Governments (SANDAG). This reduction will cause delays and increase the project timeline for completion of SANDAG funded projects, such as the Transit First Showcase Project.		

Significant Budget Adjustments

GENERAL FUND

Planning	Positions	Cost
Reduction in Support Services and Management Programs	(2.50) \$	(158,000)
Reduction of 0.50 Clerical Assistant II, 1.00 Word Processing Operator and 1.00 Information Systems Technician. The reduction in the Administrative Support section will reduce Department support and will significantly delay the posting of community plan documents online. The reduction in the Information Technology section will reduce onsite hardware and software support for the Department.		
Support for Information Technology	0.00 \$	(179,244)
Funding is allocated according to a zero based annual review of information technology funding requirements and priority analyses.		
Reduction in Transportation Planning Program	(2.00) \$	(218,250)
Reduction of 1.00 Senior Planner, which currently serves as the liaison between the City and the Airport Authority, and 1.00 Associate Traffic Engineer. This reduction will eliminate the Airports section of the Transportation Planning Program, leaving the City without dedicated staff to review changes to the Airport Land Use Comprehensive Plan (ALUCP). This will require that legally mandated work be accomplished at the expense of other community planning functions. This reduction will also significantly delay traffic modeling, including the determination of traffic circulation needs for community plan updates, which are required by State law.		
Reduction in Community Planning Program	(4.50) \$	(413,420)
Reduction of 3.00 Associate Planners, 0.50 Senior Planner and 1.00 Legislative Recorder II. This reduction will eliminate the Community Planning Program's capacity to assist in Citywide issues, such as housing, large retail development, and the Pilot Villages. This will also reduce the Program's ability to work on City Council priority projects and requests for information. The Program's ability to respond to citizen and community planning group requests in a timely manner will be further reduced. As a result of this reduction, the Development Services Department will be required to provide support to the Planning Commission.		

Planning

Significant Budget Adjustments

FACILITIES FINANCING FUND

Facilities Financing	Positions	Cost
Salary and Benefit Adjustments	0.04 \$	129,386
Adjustments to reflect the annualization of the Fiscal Year 2005 negotiated salary compensation schedule, changes to average salaries, retirement contributions, and retiree health contributions. Position adjustments, if applicable, reflect the City Manager's restructuring of Executive Team assignments.		
Non-Discretionary	0.00 \$	4,816
Adjustments to reflect expenses that are determined outside of the Department's direct control. Examples of these adjustments include utilities, insurance, and rent.		
Support for Information Technology	0.00 \$	(1,352)
Funding is allocated according to a zero based annual review of information technology funding requirements and priority analyses.		

Expenditures by Category

	FY 2004 BUDGET	FY 2005 BUDGET	FY 2006 FINAL
PERSONNEL			
Salaries & Wages	\$ 5,358,311	\$ 5,497,961	\$ 5,101,843
Fringe Benefits	\$ 1,791,644	\$ 2,090,481	\$ 2,254,214
SUBTOTAL PERSONNEL	\$ 7,149,955	\$ 7,588,442	\$ 7,356,057
NON-PERSONNEL			
Supplies & Services	\$ 1,356,124	\$ 1,270,648	\$ 1,326,222
Information Technology	\$ 519,954	\$ 553,044	\$ 322,739
Energy/Utilities	\$ 167,482	\$ 143,689	\$ 159,813
Equipment Outlay	\$ 57,969	\$ 57,969	\$ 58,745
SUBTOTAL NON-PERSONNEL	\$ 2,101,529	\$ 2,025,350	\$ 1,867,519
TOTAL	\$ 9,251,484	\$ 9,613,792	\$ 9,223,576

Revenues by Category

	FY 2004 BUDGET	FY 2005 BUDGET	FY 2006 FINAL
GENERAL FUND			
Licenses and Permits	\$ 613,121	\$ 668,545	\$ 658,545
Charges for Current Services	\$ 1,299,534	\$ 1,414,538	\$ 1,441,548
Transfers from Other Funds	\$ 928,379	\$ 964,525	\$ 1,004,205
TOTAL	\$ 2,841,034	\$ 3,047,608	\$ 3,104,298

Key Performance Measures

	FY 2004 BUDGET	FY 2005 BUDGET	FY 2006 FINAL
Average cost per recognized community group supported ⁽¹⁾	N/A	\$12,530	\$11,307
Average cost per special workshop and/or forum supported ⁽¹⁾	N/A	\$1,045	\$943
Average cost per Multiple Species Conservation Program project cycle reviewed ⁽²⁾	\$1,639	\$1,624	\$974
Average cost per traffic forecast model, study, and/or analysis ⁽³⁾	N/A	N/A	\$23,098
Average cost per Future and Planned Urbanizing Financing Plan update or amendment	\$67,409	\$71,320	\$74,930
Average cost per new Urbanized Financing Plan, amendment, or review completed	\$74,183	\$78,480	\$82,407
Average cost of Facilities Financing project management per community	\$8,006	\$8,683	\$9,326

Salary Schedule

GENERAL FUND

Planning

<i>Class</i>	<i>Position Title</i>	<i>FY 2005 Positions</i>	<i>FY 2006 Positions</i>	<i>Salary</i>	<i>Total</i>
1106	Sr Management Analyst	1.50	1.50	\$ 68,677	\$ 103,016
1107	Administrative Aide II	2.00	2.00	\$ 48,630	\$ 97,260
1207	Asst Engineer-Traffic	2.00	2.00	\$ 66,802	\$ 133,603
1227	Assoc Planner	12.00	8.00	\$ 65,180	\$ 521,440
1233	Assoc Engineer-Traffic	5.00	4.00	\$ 77,090	\$ 308,358
1348	Info Systems Analyst II	1.00	1.00	\$ 62,220	\$ 62,220
1354	Community Development Spec IV	2.00	2.00	\$ 77,381	\$ 154,761
1383	Legislative Recorder II	1.00	0.00	\$ -	\$ -
1401	Info Systems Technician	1.00	0.00	\$ -	\$ -
1535	Clerical Assistant II	4.00	3.50	\$ 33,827	\$ 118,394
1622	Biologist III	1.00	1.00	\$ 71,600	\$ 71,600
1648	Payroll Specialist II	1.00	1.00	\$ 39,930	\$ 39,930

(1) Measure revised in Fiscal Year 2005, Fiscal Year 2004 unavailable.

(2) Measure revised in Fiscal Year 2006 to include resubmitted cycles as well as initial submissions.

(3) Measure revised for Fiscal Year 2006, Fiscal Years 2004 and 2005 unavailable.

Planning

Salary Schedule

GENERAL FUND

Planning

<i>Class</i>	<i>Position Title</i>	<i>FY 2005 Positions</i>	<i>FY 2006 Positions</i>		<i>Salary</i>	<i>Total</i>
1727	Principal Engineering Aide	2.00	2.00	\$	57,541	\$ 115,081
1746	Word Processing Operator	2.00	1.00	\$	36,284	\$ 36,284
1871	Sr Public Information Officer	1.00	1.00	\$	62,584	\$ 62,584
1872	Sr Planner	17.00	14.50	\$	75,218	\$ 1,090,660
1876	Executive Secretary	1.05	1.09	\$	50,414	\$ 54,951
1878	Sr Traffic Engineer	3.00	3.00	\$	88,977	\$ 266,931
1917	Supv Management Analyst	1.00	1.00	\$	77,660	\$ 77,660
1926	Info Systems Analyst IV	1.00	1.00	\$	77,494	\$ 77,494
2111	Asst City Manager	0.05	0.00	\$	-	\$ -
2153	Deputy City Manager	0.00	0.09	\$	178,533	\$ 16,068
2172	Planning Director	1.00	1.00	\$	134,712	\$ 134,712
2214	Deputy Director	2.00	2.00	\$	114,114	\$ 228,228
2234	Principal Planner	1.00	1.00	\$	91,652	\$ 91,652
2270	Program Manager	1.00	1.00	\$	94,052	\$ 94,052
	Bilingual - Regular	0.00	0.00	\$	-	\$ 1,568
	Overtime Budgeted	0.00	0.00	\$	-	\$ 12,698
	Reg Pay For Engineers	0.00	0.00	\$	-	\$ 111,603
	Temporary Help	0.00	0.00	\$	-	\$ 5,957
	Total	66.60	55.68			\$ 4,088,765

FACILITIES FINANCING FUND

Facilities Financing

<i>Class</i>	<i>Position Title</i>	<i>FY 2005 Positions</i>	<i>FY 2006 Positions</i>		<i>Salary</i>	<i>Total</i>
1106	Sr Management Analyst	7.00	7.00	\$	68,677	\$ 480,742
1218	Assoc Management Analyst	1.00	1.00	\$	61,400	\$ 61,400
1727	Principal Engineering Aide	2.00	2.00	\$	57,540	\$ 115,080
1746	Word Processing Operator	1.00	1.00	\$	36,283	\$ 36,283
1876	Executive Secretary	0.01	0.03	\$	50,400	\$ 1,512
1879	Sr Clerk/Typist	1.00	1.00	\$	41,523	\$ 41,523
1917	Supv Management Analyst	2.00	2.00	\$	77,660	\$ 155,320
2111	Asst City Manager	0.01	0.00	\$	-	\$ -
2153	Deputy City Manager	0.00	0.03	\$	178,533	\$ 5,356
2270	Program Manager	1.00	1.00	\$	96,446	\$ 96,446
	Ex Perf Pay-Classified	0.00	0.00	\$	-	\$ 3,696

Salary Schedule

FACILITIES FINANCING FUND

Facilities Financing

<i>Class</i>	<i>Position Title</i>	<i>FY 2005 Positions</i>	<i>FY 2006 Positions</i>	<i>Salary</i>	<i>Total</i>
	Overtime Budgeted	0.00	0.00	\$ -	\$ 15,720
	Total	15.02	15.06	\$	1,013,078

PLANNING TOTAL 81.62 **70.74** \$ **5,101,843**

Non-General Fund Five-Year Expenditure Forecast

	FY 2006 FINAL	FY 2007 FORECAST	FY 2008 FORECAST	FY 2009 FORECAST	FY 2010 FORECAST	FY 2011 FORECAST
Positions	15.06	16.06	16.06	16.06	16.06	16.06
Personnel Expense	\$ 1,476,564	\$ 1,610,354	\$ 1,658,665	\$ 1,708,425	\$ 1,759,678	\$ 1,812,468
Non-Personnel Expense	\$ 900,448	\$ 927,461	\$ 955,285	\$ 983,944	\$ 1,013,462	\$ 1,043,866
TOTAL EXPENDITURES	\$ 2,377,012	\$ 2,537,815	\$ 2,613,950	\$ 2,692,369	\$ 2,773,140	\$ 2,856,334

General Fund Five-Year information is located in the Multi-Year Financial Forecast located in Volume I of this Document.

Planning

Fiscal Year 2007

Addition of 1.00 Associate Management Analyst to track reimbursement agreements, prepare financing plans, attend community planning group meetings to identify infrastructure deficits, and assist with special projects.

Fiscal Years 2008-2011

No major projected requirements.

Planning

Revenue and Expense Statement

FACILITIES FINANCING FUND 10250

	FY 2004* BUDGET	FY 2005* BUDGET	FY 2006* FINAL
BEGINNING BALANCE AND RESERVE			
Balance from Prior Year	\$ 127,862	\$ 123,130	\$ 253,228
TOTAL BALANCE	\$ 127,862	\$ 123,130	\$ 253,228
REVENUE			
Facilities Benefit Assessments and Development Impact Fees	\$ 1,410,073	\$ 1,625,010	\$ 1,627,762
Interest on Investments	\$ 13,000	\$ 6,400	\$ 13,600
Miscellaneous Revenue	\$ 2,800	\$ 2,800	\$ 2,200
Sales Tax Allocation	\$ 35,000	\$ 35,000	\$ 35,000
Services Rendered to Others	\$ 414,466	\$ 325,559	\$ 318,959
TransNet Revenue	\$ 121,958	\$ 126,263	\$ 126,263
TOTAL REVENUE	\$ 1,997,297	\$ 2,121,032	\$ 2,123,784
TOTAL BALANCE AND REVENUE	\$ 2,125,159	\$ 2,244,162	\$ 2,377,012
OPERATING EXPENSE			
Non-Personnel Expense	\$ 894,662	\$ 896,891	\$ 900,448
Personnel Expenses	\$ 1,230,497	\$ 1,347,271	\$ 1,476,564
TOTAL OPERATING EXPENSE	\$ 2,125,159	\$ 2,244,162	\$ 2,377,012
TOTAL EXPENSE	\$ 2,125,159	\$ 2,244,162	\$ 2,377,012
BALANCE	\$ -	\$ -	\$ -
TOTAL EXPENSE, RESERVE AND BALANCE	\$ 2,125,159	\$ 2,244,162	\$ 2,377,012

* At the time of publication audited financial statements for Fiscal Year 2004 were not available. Therefore, the Fiscal Years 2004 and 2005 columns reflect final budget amounts from the Fiscal Year 2004 and 2005 Annual Budgets. As such, balances and reserves do not reflect carryover from the previous fiscal year.